

THE FINANCIAL PLAN

Town of Carman

For the Year 2024

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	x	
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	x	
Page 3	General Operating Fund - Budgeted Expenditure	x	
Page 4	General Operating Fund - Budgeted Expenditure	x	
Page 5	General Operating Fund - Budgeted Expenditure	x	
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of	x	
	Utility of		x
	Utility of		x
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of		x
	L.U.D. of		x
	L.U.D. of		x
Page 8	Calculation of Tax Levies	x	
Page 9	Sundry Revenue and Expenditure Analysis		x
Page 10	Rural Area and General Municipal Requirements		x
Page 11	General Operating Fund - Debenture Debt Charges	x	
Page 12	Utility Operating Fund - Debenture Debt Charges	x	
Page 13	Capital Budget (Current Year)	x	
Page 14	Capital Expenditure Program (Subsequent Five Years)	x	

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

_____ Town of Carman _____

For the Year 2025

REVENUE

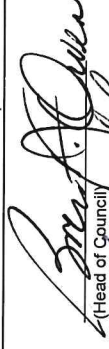
	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	5,939,110.36	5,939,110.59	6,409,286.29	6,473,379.15
Total Grants in Lieu of Taxes - Page 8	135,202.25	135,202.27	137,987.84	139,367.71
Sub-total	6,074,312.61	6,074,312.86	6,547,274.13	6,612,746.87
School Requisitions (deduct) - Page 8	-1,933,244.32	-1,933,201.00	-2,181,478.21	-2,181,478.21
Municipal Taxes and Grants in Lieu of Taxes	4,141,068.29	4,141,111.86	4,365,795.92	4,431,268.66
Other Revenue - Page 2	3,565,347.95	3,419,109.62	3,353,586.92	3,333,942.77
Transfers from Accumulated Surplus & Reserves - Page 2	473,796.80	473,796.80	0.00	30,377.48
Total Municipal Revenue	8,180,213.04	8,034,018.28	7,719,382.83	7,795,588.91

EXPENDITURE

General Government Services	911,418.14	995,108.37	1,153,947.73	1,179,883.18
Protective Services	1,012,568.90	939,740.83	992,337.48	1,030,500.00
Transportation Services	1,833,945.00	1,619,412.95	1,757,180.94	1,819,563.46
Environmental Health Services	515,167.59	464,442.37	488,780.19	60,000.00
Public Health and Welfare Services	56,400.00	52,734.89	57,920.00	56,620.00
Environmental Development Services	246,287.10	233,901.00	192,320.80	195,205.61
Economic Development Services	117,033.86	90,315.19	0.00	0.00
Recreation and Cultural Services	1,766,558.28	2,474,631.13	1,790,396.46	1,821,390.81
Fiscal Services	1,578,387.77	871,492.32	1,084,394.22	1,422,767.60
Transfers - Deficit Recovery - Page 9		0.00	57,181.00	0.00
- To Reserves - Page 5	139,000.00	219,000.00	145,000.00	210,000.00
Total Basic Expenditure	8,176,766.64	7,960,779.05	7,719,458.82	7,795,950.66
Allowance For Tax Assets - Page 8	3,446.40	0.00	-75.99	-361.75
Total Municipal Expenditure	8,180,213.04	7,960,779.05	7,719,382.83	7,795,588.91
Net Operating Surplus (Deficit)	-0.00	73,239.23	0.00	0.00

Departmental Use Only

Adopted by Resolution of Council


(Head of Council)

June 3rd 2025


(Chief Administrative Officer)

GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS

_____ Town of Carman _____

For the Year 2025

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue				
Taxes Added	25,000.00	41,972.42	40,000.00	40,600.00
Tax Penalties & Tax Sale Costs	31,000.00	39,128.31	45,100.00	45,776.50
Licenses				
- Animal	1,200.00	1,670.00	1,700.00	1,725.50
- Business	4,400.00	4,200.00	4,000.00	4,060.00
Lottery + other	4,100.00	1,745.03	1,800.00	1,827.00
Trailer				
CDGD Building	117,500.00	121,487.70	127,195.00	129,102.93
CDGD Variation Order	83,000.00	83,868.00	85,000.00	86,275.00
CDGD Conditional Use	5,000.00	9,150.00	5,000.00	5,075.00
CDGD Zoning memos	1,800.00	3,500.00	1,800.00	1,827.00
CDGD Demolition	1,500.00	40.00	750.00	761.25
CDGD Plumbing	1,300.00	480.00	750.00	761.25
CDGD Development	6,000.00	7,300.00	6,500.00	6,597.50
CDGD Sales of Service	2,500.00	5,223.20	4,500.00	4,567.50
CDGD Misc Revenue/Grading				
Grading TOFC	0.00	402.00	750.00	761.25
	700.00	375.00	0.00	0.00
Fines				
Parking/Animal	200.00	20.00	400.00	408.00
Sales of Service				
- General Government	2,100.00	1,879.00	2,000.00	2,030.00
- Protective	22,300.00	23,828.51	23,600.00	23,954.00
- Transportation	6,000.00	2,136.62	2,000.00	2,030.00
- Environmental Health	170,000.00	164,157.84	160,000.00	162,400.00
- Recreation and Culture	309,795.00	303,022.73	304,140.00	308,702.10
EN	1,500.00	0.00	0.00	0.00
General Government	50.00	113.00	500.00	507.50
Transportation	40,000.00	1.00	45,000.00	45,675.00
Environmental Health	1,000.00	519.35	1,000.00	1,015.00
Protective Services	0.00	6,448.72	6,548.72	6,646.95
Public Health & Welfare	9,000.00	11,050.00	11,050.00	11,215.75
Recreation Pool Concessions	4,200.00	5,750.70	5,600.00	5,684.00
Rentals				
General Government	0.00	0.00	0.00	0.00
Protective				
Transportation	0.00	0.00	0.00	0.00
Public Health & Welfare	500.00	500.00	500.00	507.50
Recreation & Culture	226,025.00	235,682.77	244,686.31	254,473.76
Returns from Investments	14,000.00	53,570.04	50,000.00	50,750.00
Unconditional Grants - Municipal Operating	837,389.00	861,949.32	877,000.00	890,155.00
Conditional Grants				
- Federal Government	0.00	0.00	0.00	0.00
- Federal - Gas Tax	185,755.00	178,280.00	178,280.00	180,954.20
Celebrate Canada	840.00	840.00	840.00	852.60
Service Canada	8,338.50	8,339.00	9,900.00	10,048.50
- Provincial Government	96,286.00	97,961.60	299,939.50	311,937.08
- Municipal Government	1,242,897.25	954,481.05	763,869.87	775,327.92
Other Grants	19,500.00	16,055.00	12,587.52	12,776.33
Misc	16,800.00	18,572.85	18,800.00	19,062.00
Grant Southern Health Fire	4,500.00	4,500.00	4,500.00	4,567.50
Enabling accessibility	60,076.00	60,076.00	0.00	0.00
ACSC	475,093.00	450,729.19	0.00	0.00
Total Other Revenue - Page 1	4,039,144.75	3,781,005.95	3,353,586.92	3,417,508.37
Transfers From				
- Accumulated Surplus				
- Reserves (Page 13)		473,796.80	0.00	0.00
Total Transfers - Page 1	0.00	473,796.80	0.00	0.00
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8	4,039,144.75	4,254,802.75	3,353,586.92	3,417,508.37

Town of Carman

For the Year 2025

GENERAL GOVERNMENT SERVICES

1100
1200
1212
1215
1216
1217
1218
1240
1300
1310
1320
1330
1340
1350
1360

Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
151,420.00	144,110.04	168,141.46	170,663.58
377,919.14	373,352.96	404,099.57	412,181.56
51,350.00	54,201.10	127,423.22	129,334.57
5,000.00	4,528.00	11,800.00	11,977.00
55,000.00	55,000.00	55,500.00	56,332.50
43,000.00	46,577.00	41,642.00	42,266.63
12,950.00	5,027.51	9,500.00	9,642.50
	392.91	500.00	507.50
1,500.00	1,400.00	2,500.00	7,500.00
7,000.00	1,062.99	1,100.00	2,000.00
44,000.00	42,337.34	46,000.00	46,690.00
	0.00	3,901.00	4,000.00
97,479.00	157,312.78	156,968.48	159,323.01
27,800.00	30,709.64	43,764.00	44,420.46
58,950.00	102,271.46	96,458.00	97,904.87
26,000.00	24,774.64	32,600.00	33,089.00

SUB-TOTAL GENERAL GOVERNMENT SERVICES

959,368.14	1,043,058.37	1,201,897.73	1,227,833.18
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Recoveries (deduct) - Utility

-47,950.00	-47,950.00	-47,950.00
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TOTAL GOVERNMENT SERVICES - TO PAGE 1

911,418.14	995,108.37	1,153,947.73	1,179,883.18
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PROTECTIVE SERVICES

2100
2400
2500
2510
2520
2540
2550
2600
2621
2622
2623
2626
2630
2640
2650

2024 Budget	2024 actual	2025 budget	Next year
580,000.00	535,680.72	560,000.00	580,000.00
391,475.00	341,225.32	361,215.23	380,000.00
22,832.00	17,524.04	24,022.00	22,500.00
	15,196.32	15,500.25	15,500.00
	15,000.00	15,000.00	15,000.00
7,000.00	6,850.00	7,000.00	7,000.00
5,539.16	4,849.45	5,500.00	5,500.00
5,500.00	3,414.98	4,100.00	5,000.00

TOTAL PROTECTIVE SERVICES - TO PAGE 1

1,012,346.16	939,740.83	992,337.48	1,030,500.00
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TRANSPORTATION SERVICES

Road Transport
Administration
Engineering

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Roads and Streets

Unallocated Costs

32301	
32302	
32303	
32304	
32305	
32311	
32312	
32313	

753,929.00	712,145.20	732,514.94	743,502.67
95,000.00	87,884.47	88,000.00	89,320.00
125,000.00	95,473.26	125,000.00	130,000.00
26,000.00	30,752.27	34,000.00	36,100.00
74,400.00	62,656.65	67,000.00	70,000.00
624,000.00	492,509.22	576,500.00	595,624.79

Road Construction and Maintenance

32311	32312	32313		
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	624,000.00	492,509.22	576,500.00	595,624.79

Transportation Services Sub-Total Forward to Page 4

1,698,329.00	1,481,421.07	1,623,014.94	1,664,547.46
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BUDGETED EXPENDITURE

Town of Carman

For the Year 2025

Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1,698,329.00	1,481,421.07	1,623,014.94	1,664,547.46

Transportation Services Sub-Total Forward from Page 3

32330	Sidewalks and Boulevards	57,150.00	56,314.08	40,700.00	52,100.00
32340	Ditches and Road Drainage	150.00	3,139.27	175.00	150.00
32350	Storm Sewers	5,000.00	10,151.56	10,500.00	5,500.00
32360	Street Cleaning				
32371	Snow and Ice Removal	22,000.00	10,068.90	22,450.00	23,000.00
32372	- Labour				
32373	- Materials				
	- Rentals				
	Courses and conferences				
32400	Herbicides/chemicals	1,500.00	3,377.53	2,000.00	1,800.00
32500	Street Lighting	5,000.00	4,009.92	5,000.00	5,000.00
32600	Traffic Services	82,000.00	90,410.68	91,000.00	95,000.00
32700	Parking	2,500.00	1,353.29	2,000.00	2,250.00
32900	Other Road Transport	2,400.00	1,358.61	2,525.00	2,400.00
	Airport	20,000.00	20,000.00	20,000.00	30,000.00
	Recovery from Utility	5,200.00	5,092.04	5,100.00	5,100.00
		-67,284.00	-67,284.00	-67,284.00	-67,284.00

TOTAL TRANSPORTATION SERVICES - TO PAGE 1

1,833,945.00	1,619,412.95	1,757,180.94	1,819,563.46
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ENVIRONMENTAL HEALTH SERVICES

4320	Garbage and Waste Collection	393,773.62	354,320.56	374,000.00	400,000.00
4330	Garbage Collection	121,393.97	110,121.81	114,780.19	115,230.19
	Nuisance Grounds				
	Other Environmental Health				
4480	Municipal Wells				
4490	Public Rest Rooms				
	Other Flood preparedness	0.00			0.00

TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1

515,167.59	464,442.37	488,780.19	515,230.19
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PUBLIC HEALTH AND WELFARE SERVICES

5110	Public Health				
5160	Health Unit	52,800.00	49,156.09	54,320.00	53,020.00
5186	Cemeteries				
	Other				
5220	Medical Care				
	Medical Officer				
	Other				
5370	Hospital Care				
	Hospital Care				
	Other				
5420	Social Assistance	3,600.00	3,578.80	3,600.00	3,600.00
	Other				

TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1

56,400.00	52,734.89	57,920.00	56,620.00
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ENVIRONMENTAL DEVELOPMENT SERVICES

6100	Planning and Zoning	246,287.10	233,901.00	192,320.80	200,000.00
	Community Development				
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control	0.00	0.00	0.00	0.00
	Grant				
	Other				

TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1

246,287.10	233,901.00	192,320.80	195,205.61
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BUDGETED EXPENDITURE

_____ Town of Carman _____

For the Year 2025

ECONOMIC DEVELOPMENT SERVICES

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services				
7130	Water Resources and Conservation	3,201.00	3,019.20	0.00	0.00
	Grants				0.00
					0.00
7200	Regional Development	700.00	468.34	0.00	0.00
7300	Industrial Development				
7400	Economic Development	56,522.50	42,010.70	0.00	0.00
7410	Municipal Services	51,110.36	39,316.95	0.00	0.00
7420	ED Chamber of Commerce	5,500.00	5,500.00	0.00	0.00
					0.00
					0.00

TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1

117,033.86	90,315.19	0.00	0.00
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RECREATION AND CULTURAL SERVICES

8110	Recreation	1,439,373.19	2,117,709.21	1,399,161.52	1,420,148.94
8120	Roseisle and Graysville Recreation	6,250.00	5,950.00	6,250.00	6,343.75
8130	Swimming Pools and Beaches				0.00
8140	Golf Courses				0.00
8150	Memorial Hall	158,464.06	189,956.90	220,699.25	227,320.23
8180	Parks and Playgrounds	18,600.00	17,347.87	17,665.00	18,194.95
8190	Other Recreational Facilities -pathway	290.00	289.80	300.00	309.00
	Grants				0.00
					0.00
					0.00
8240	Museums	8,900.00	8,900.00	9,500.00	9,642.50
8250	Libraries	109,853.53	109,838.53	111,688.19	113,921.95
8280	Other Cultural Facilities GPAC	24,842.50	24,638.82	25,132.50	25,509.49
					0.00
					0.00

TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1

1,786,573.28	2,474,631.13	1,790,396.46	1,821,390.81
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FISCAL SERVICES

9111	L.U.D. of _____ -- Page 7				
9112	L.U.D. of _____ -- Page 7				
9113	L.U.D. of _____ -- Page 7				
9114	L.U.D. of _____ -- Page 7				
9320	Transfer to Capital - Page 13	969,294.70	289,212.00	530,603.96	863,831.28
9330	Transfer to Utility - Page 6	252,189.15	344,403.92	344,403.92	349,569.98
9410	Debtenture Debt Charges - Page 11	344,403.92	237,876.40	209,286.34	209,286.34
9420	Other Long-term debt charges	7,500.00	0.00	0.00	0.00
9430	Tax discount and short-term loan interest				0.00
9440	H&E Tax	5,000.00	0.00		0.00
	Allowance for tax assets		0.00	100.00	100.00
	Flood preparedness		0.00		0.00

TOTAL FISCAL SERVICES - TO PAGE 1

1,578,387.77	871,492.32	1,084,394.22	1,422,787.60
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TRANSFERS

9900	General Reserve	49,000.00	49,000.00	10,000.00	65,000.00
9910	Cemetery	0.00	0.00	0.00	
9911	- Equipment Replacement	25,000.00	25,000.00	20,000.00	25,000.00
9912	Recreation/memorial fund	0.00	20,000.00	0.00	
9913	- Gas Tax	0.00	0.00	0.00	
	Transfer to industrial park reserve	40,000.00	0.00	45,000.00	45,000.00
	Fire Reserve	0.00	100,000.00	50,000.00	50,000.00
	Storm Sewer	25,000.00	25,000.00	20,000.00	25,000.00

TOTAL TRANSFERS - TO PAGE 1

139,000.00	219,000.00	145,000.00	210,000.00
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**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Town of Carman _____

For the Year 2025

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES	1,100,549.52	1,104,757.80	1,123,447.57	1,141,000.00
- Residential	7,900.00	7,210.84	7,300.00	8,000.00
- Commercial and Bulk				0.00
- Industrial				0.00
- Federal and Provincial				0.00
- Municipal and Schools	184,255.62	184,268.91	187,464.45	195,000.00
- Residential				0.00
- Commercial	319,284.00	344,403.92	344,403.92	344,403.92
Contribution from GOF				0.00
Discounts, Refunds and Cancellations				
310 SEWER SERVICE CHARGES				
- Residential				
- Commercial				
Contribution from GOF				
Discounts, Refunds and Cancellations				
320				
Net Consumer Revenue - Sub Total	1,611,989.14	1,640,641.47	1,662,615.94	1,688,403.92
Penalties	2,800.00	5,901.80	6,000.00	6,100.00
Hydrant Rentals	15,000.00	15,000.00	15,000.00	15,000.00
Installation Service	10,000.00	4,850.00	10,000.00	15,000.00
Connection Revenue - Net	15,000.00	0.00	10,000.00	15,000.00
Provincial Grants	0.00	0.00	0.00	0.00
Other Revenue	3,000.00	1,321.50	2,000.00	5,000.00
Transfer from Revenue Fund - Page 5	0.00	0.00	0.00	0.00
Transfer from Reserves - Utility - Page 13	0.00	0.00	0.00	0.00
Transfer from Accumulated Surplus				0.00
TOTAL REVENUE	1,657,789.14	1,667,714.77	1,705,615.94	1,744,503.92

EXPENDITURE

410 WATER SUPPLY	12,650.00	8,979.64	10,139.16	10,000.00
Administration				0.00
Customer Billings and Collections	137,710.80	133,323.65	133,433.86	133,100.00
Purification and Treatment	770,000.00	769,908.47	790,005.00	790,000.00
Water Purchases	162,500.00	107,886.23	123,600.00	121,800.00
Service of Supply				0.00
Transmissions and Distribution	47,950.00	47,950.00	47,950.00	47,950.00
Due to Admin		26,519.33	20,000.00	20,000.00
Connections - Net Loss	1,130,810.80	1,094,567.32	1,125,128.02	1,122,850.00
TOTAL				
420 SEWAGE COLLECTION AND DISPOSAL	67,284.00	67,284.00	67,284.00	67,284.00
Due to Public Works	19,790.00	13,257.25	17,200.00	18,000.00
Sewage Collection System	48,050.42	51,522.22	39,250.00	40,000.00
Sewage Lift Station	12,450.00	7,689.92	10,350.00	10,000.00
Sewage Treatment and Disposal				
Other Sewage Collection and Dispo			77,000.00	141,966.00
PwWC payment				0.00
Connections - Net Loss	147,574.42	139,753.39	211,084.00	277,250.00
TOTAL				
430 TRANSFER TO CAPITAL - Page 13	0.00	20,474.38	0.00	0.00
450 DEBENTURE DEBT CHARGES - Page 12	344,403.92	344,403.92	344,403.92	344,403.92
470 TRANSFERS				
Deficit Recovery, 2023 - Page 9	35,000.00	35,000.00	25,000.00	0.00
Transfer to Utility Reserve	0.00		0.00	
Contribution to UTLY Capital - Reservoir	35,000.00	35,000.00	25,000.00	0.00
TOTAL				
TOTAL EXPENDITURE	1,657,789.14	1,634,199.01	1,705,615.94	1,744,503.92
NET OPERATING SURPLUS (DEFICIT)	0.00	33,515.76	0.00	0.00

Town of Carman _____ L.U.D. of _____

EXPENDITURE

Mill Rate

L.U.D.	
MUNICIPALITY	
	_____ Mayor
	_____ Chief Administrative Officer

Town of Carman

For the Year 2025

Total - Pages 1, 8

158,714.28

Total - Page 2

2,152,373.08

Total - Page 1

57,181.00

Total - Page 6

Town of Carman _____

Part 1 - Analysis of Expenditures Benefitting Rural Area

Total - Part 2

Requirements

Town of Carman

For the Year 2025

[illegible]

Part 2 - Summary (by area) - to be carried forward - Page 8

Part 2 - Summary (by area) - to be carried forward - Page 8									
Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Other Revenue	Raised by Mill Rate	344,403.92
	179,859,830	20,725,340.00	2,945,860	203,531,030	344,403.92				
				0					
				0					
					344,403.92				344,403.92

____ Town of Carman

Departmental Use Only	Adopted by Resolution of Council <i>June 3rd</i> 2025 <i>[Signature]</i> (Mayor) <i>[Signature]</i> (Chief Administrative Officer)
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